



**INTEROFFICE MEMORANDUM**

**To:** Babacar Cissé  
OIC  
Regional Bureau for Africa  
Date: 28 October 2013

**From:** Georges Van Montfort  
Country Advisor, ESA  
Regional Bureau for Africa  
Extension: 6035

**Subject:** **Kenya: Request for Renewal of Direct Implementation Modality (DIM)**  
**Authorization for “Supporting Implementation of the Peace Agreements: A programme framework for strengthening foundations for dialogue, reconciliation and peaceful devolution in the aftermath of elections-related violence” Project**

Please find attached for your consideration a request from the Kenya Country Office (CO) for Direct Implementation Modality (DIM) renewal authorization to cover the period of one year, starting 1 January 2014 and expiring on 31 December 2014.

**Background**

In 23 March 2009, the above-mentioned project was authorized for DIM implementation in Kenya. The project was initiated to support and accelerate the pace of implementation of the Kenya National Dialogue and Reconciliation Agenda in Kenya following the post-election violence of 2007/08. The project aims at enhancing capacities of key actors in the country's leadership to contribute to peace and reconciliation initiatives; support establishment of new institutions mandated by the peace agreements; enhance capacity of national institutions to enable develop and effectively implement frameworks and policies for addressing the core issues behind post-electoral violence; facilitate state and non-state actors to resolve local level conflicts through mediation, dialogue promotion, and reconciliation; enhance the role and visibility of women in affected communities in successfully overcoming trauma and playing active roles in promoting peace within their communities; and engage the youth in affected communities to promote dialogue and reconciliation.



In 2013, the project has an AWP amounting to US\$1,447,508 and the following five outputs:

- 1) Strengthening national cohesion and integration
- 2) Local level conflicts resolved through mediation, dialogue promotion, and reconciliation efforts by community based and civil society organizations
- 3) Vulnerability of youth recruitment to militant groups, criminality, armed violence and recruitment into militias reduced
- 4) Increased role and visibility of women in peace building at both national and local level
- 5) Support for peaceful, free and credible elections

The Country Office recognizes that while Kenya has made significant gains including holding a largely peaceful 2013 General Election and implementing a substantial part of the 2008 Kenya National Dialogue and Reconciliation Agreements, key challenges persists and peace remains fragile. These challenges are related to the country's political transition from centralized to devolved governance as well as unaddressed historical grievances aggravated by the ethnic nature of political competition, incomplete reconciliation, regional disparities in terms of development, increasing trends of religious intolerance and fundamentalism, youth bulge and high unemployment, and volatility in the Horn of Africa region.

As such, the Country Office indicates that sufficient rationale exists to extend the project into 2014 and given the sensitivities detailed below, continue under the DIM modality.

### **Institutional Arrangements:**

The programme is under direct implementation modality (DIM) since 2009. It is managed according to UNDP rules and regulations through a well-equipped programme team. Furthermore, the project is under the direct authority of the Deputy Country Director-Programme, who provides on-going supervision and input into the project's annual work plan and monitoring and evaluation plan. A DIM capacity checklist is included in the authorization request, as is the 2014 AWP (totaling US\$ 1,300,000) and the 2013 annual report.

### **Justification for DIM**

The CO indicates that the political sensitivity and continued social polarization at the local and national levels require neutral fund disbursement and direct management by UNDP. Therefore, the continuous extension of the direct implementation modality is requested.



The country office has the experience and capacity for DIM and it will continue to ensure that all necessary measures are applied for quality control, to safeguard UNDP financial responsibilities and the sound use of the UNDP and partners' resources. All financial resources of the programme will continue to be managed according to the rules, procedures and requirements as defined in the UNDP's Programme and Operations Policies and Procedures (POPP), and according to UNDP guidelines on direct execution/ implementation.

In view of this and based on our assessment of the political and development context in Kenya, we recommend an approval of DIM for implementation of this project from 1 January 2014 to 31 December 2014. In so doing, we urge the Country Office to use this extended timeline to either find a suitable national counterpart which would manage implementation (if still required from 2015 onwards), or find alternative measures to avoid a subsequent DIM authorization request for 2015. Please find attached all relevant documents for this purpose.

Approved by: \_\_\_\_\_

Babacar Cissé

OIC

Regional Bureau for Africa

Date: 29 October 2013

